

SINGER INDIA LIMITED

INVESTOR PRESENTATION



COMPANY PROFILE



- Singer Sewing Machine Company' has been a pioneer in manufacturing and selling sewing machines for 170 years.
- Singer India Limited (SIL) has its manufacturing facilities in Jammu in the state of Jammu and Kashmir in India
- SIL has two major business segments Sewing Products and Home appliances.
- The brand loyalty and trust customers have shown over the years, has only strengthened the company's products and image.
- SIL is on a continuous journey to inspire everyone through its products, services & people-centric activities; to create new possibilities in everyday situations, so that each day adds "#MoreToLife!"

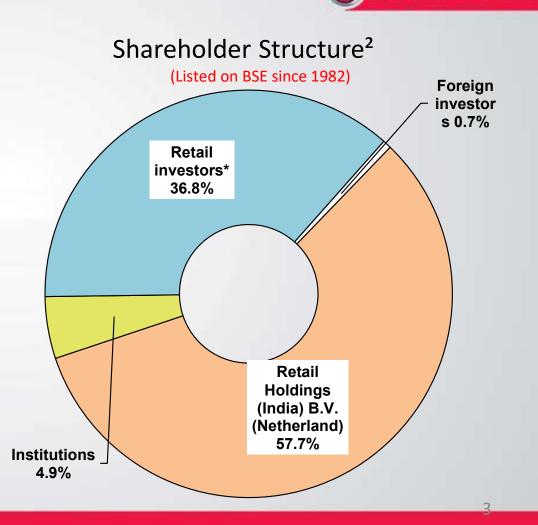
COMPANY PROFILE

Distribution Points110,200Number of employees1375Number of Shareholders116,924

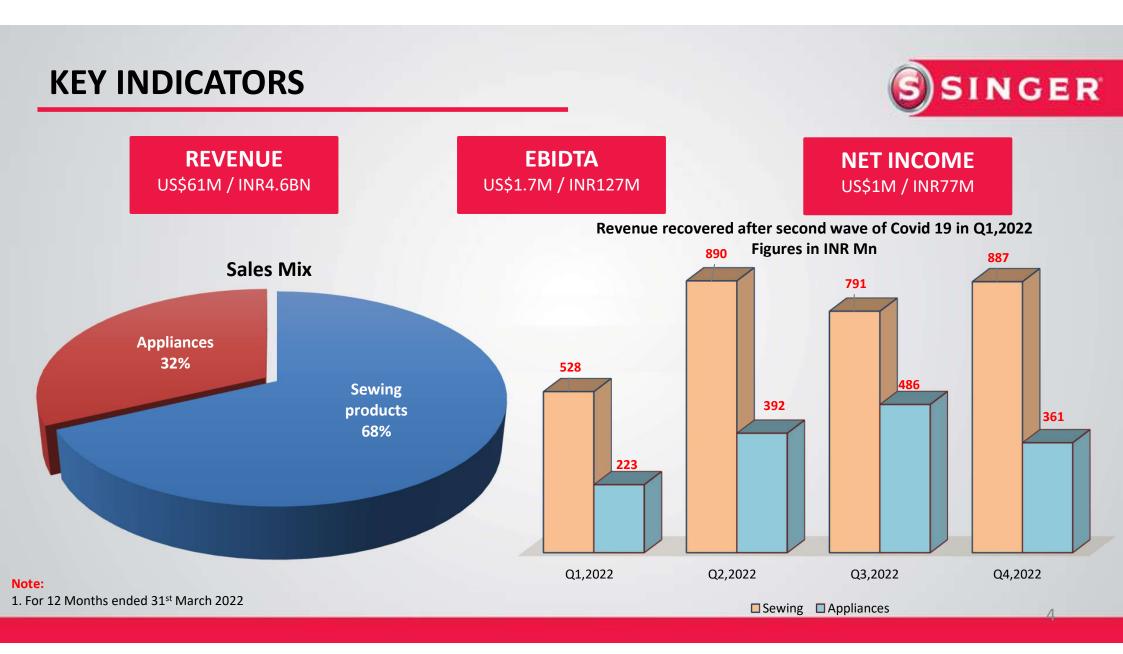


Note:

- 1. As at 31 March 2022
- 2. Details of the group structure are provided in appendix 1



SINGER



KEY GROWTH DRIVERS



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1. Robust Economic Fundamental	 Vast Market Size Low Product Penetration
2. Strong Brand	 150 Years + in India Strong Brand Recognition
Focused Product Portfolio	Sewing ProductsHome Appliances
4. Extensive Distribution	 Over 10200 Sales Points Multiple Sales Channels
5. Pan India Service Network	Over 250 Home Appliances Service Points

FOCUSED PRODUCT PORTFOLIO - SEWING PRODUCTS



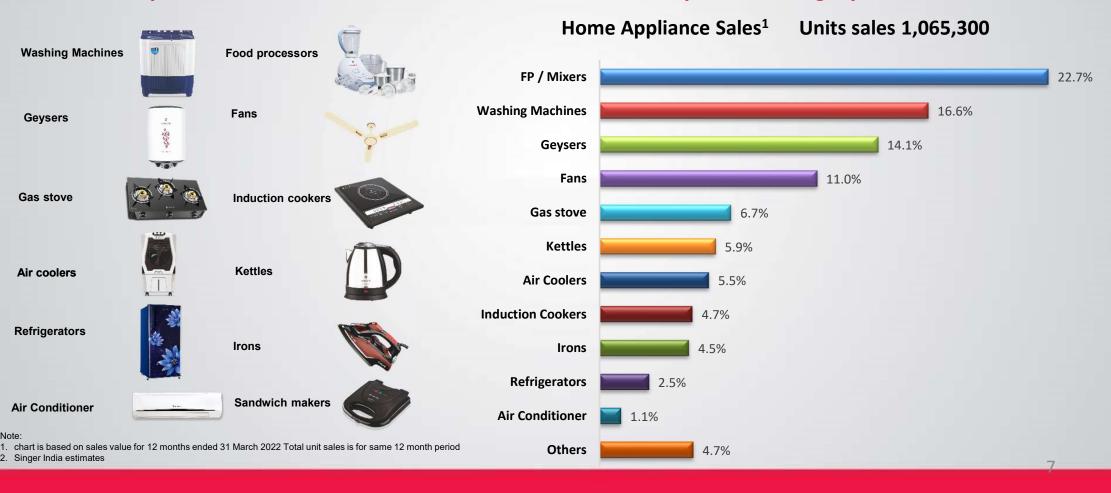
Sewing Machine Industry in India is a niche industry with limited players present in organized market with market share of 38% (Branded Sector) / 22% entire market²

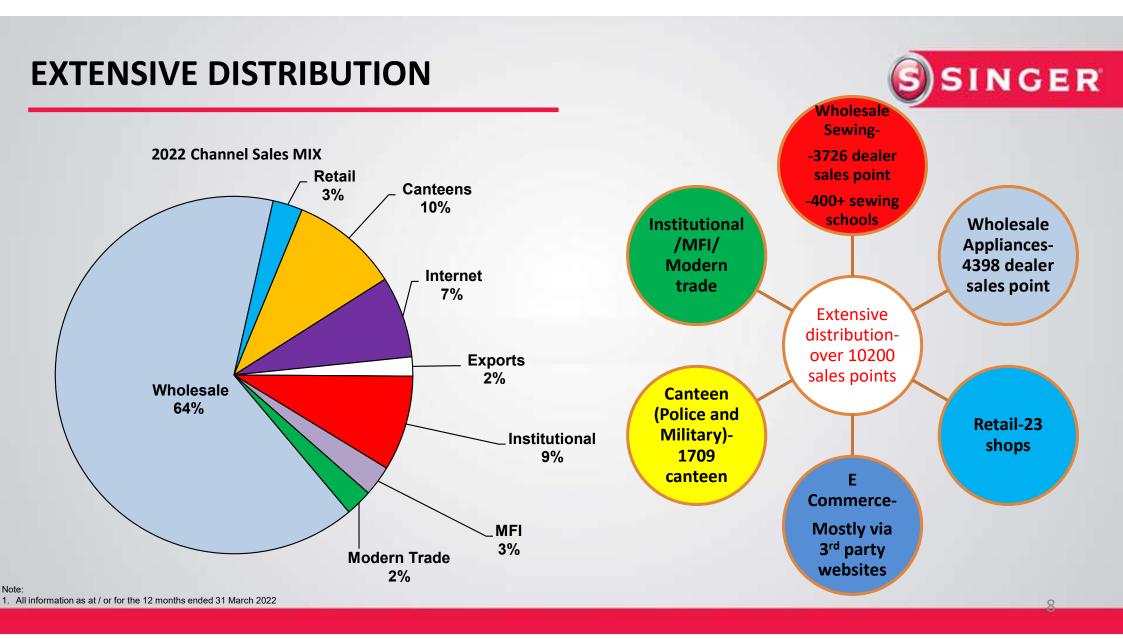
Sewing machine unit sales Total number of households in India 280 million 6,43,000 units¹ Number of households owning a sewing 110 million² machine (mostly straight stitch) Zig - Zag Artisan 12% 20% Low sewing machine penetration Upgrade to portable zig zag models Large rural market Skills development programs State Governments Woman empowerment programs **Straight Stitch** 68% Note: 1. For 12 months ended 31 March 2022 2. Singer India estimates 3. Singer India has an assembly facility that supplements purchases of sewing machines from third parties

FOCUSED PRODUCT PORTFOLIO - HOME APPLIANCES



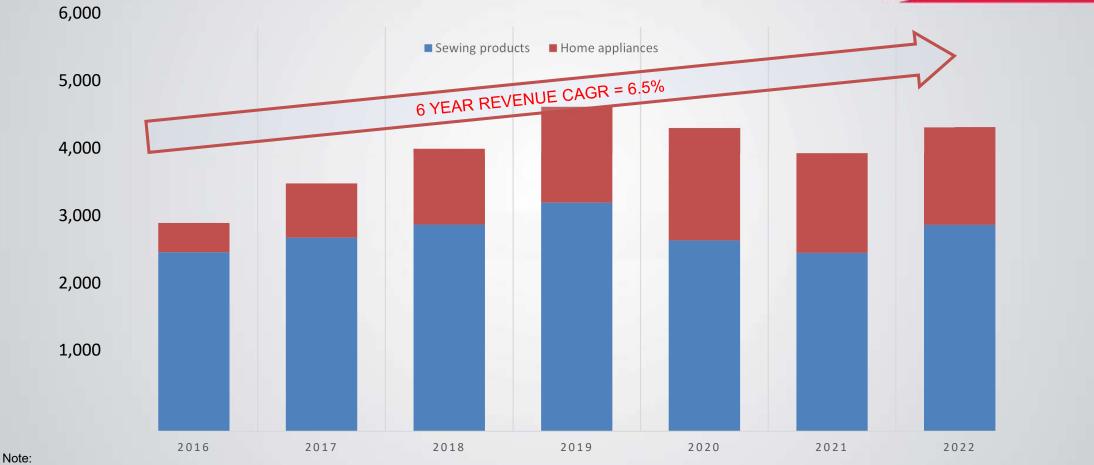
Vast market potential – Current market share 1% to 2% for each product category²





SIGNIFICANT REVENUE GROWTH INR (MILLION)

SINGER



1. Revenue for 12 months ended 31 March 2022

2. The total revenue in FY 20-21 & FY 21-22 was impacted by the Covid pandemic lockdown in April- to mid May impacted both the sewing machines and home appliances business

PROFITABILITY RATIOS INR (MILLION)

SINGER

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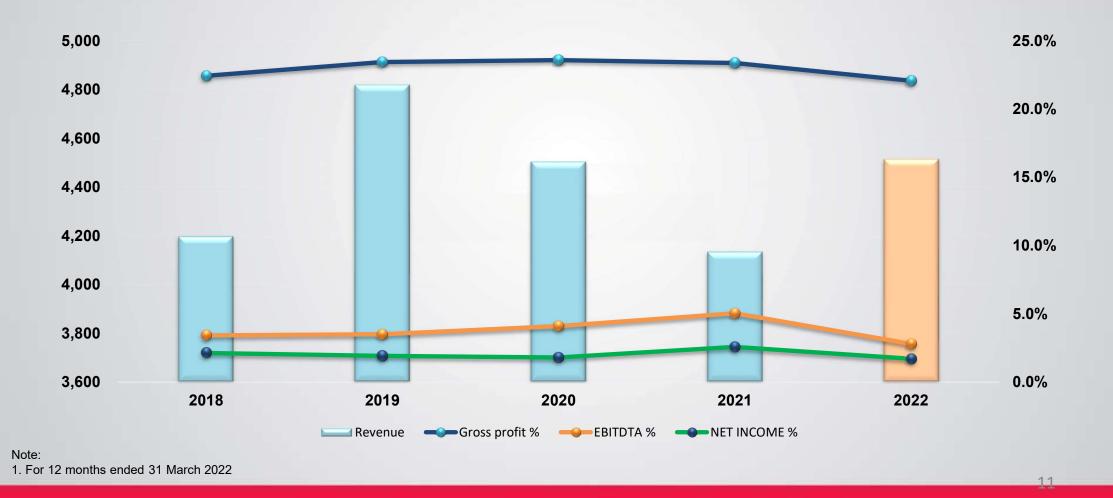


1. For 12 months ended 31 March 2022

2. The profitability in FY 20-21 & FY 21-22 was impacted by the Covid pandemic lockdown in April- to mid May impacted both the sewing machines and home appliances business

PROFITABILITY RATIOS INR (MILLION)





SINGER 25% 20.7% 20% 20.7% 20% 21.3% 20% 15% 10% 5% 0% 2022 2018 2019 2020 2021 Employee benefits 5.3% 5.5% 5.7% 5.8% 6.2% Advertising & promotion 2.2% 2.0% 1.8% 1.0% 1.5% Rent and occupancy 1.7% 1.4% 1.7% 1.7% 1.9% Freight Outward 3.0% 3.0% 3.8% 3.5% 3.4% Selling Commission 2.4% 2.6% 3.0% 2.4% 2.5% Travel & Conveyance 1.5% 1.6% 1.7% 1.0% 1.1% Royalty 1.0% 1.0% 1.0% 1.1% 1.3% Depreciation & amortization 0.2% 0.3% 0.8% 0.8% 0.5% Others 2.6% 2.4% 2.8% 2.7% 2.4% Expense for 12 months period ended 31 March 2022

2. 'Others' comprises items such as product warranty costs and other sundry expenses

Notes:

1.

ANAYLSIS OF OVERHEADS AS A % REVENUE

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FINANCIAL SUMMARY



NR million (unless otherwise indicated)					
ncome statement for 12 months ended March*	2022	2021	2020	2019	2018
Revenue	4,558	4,173	4,548	4,847	4,229
Revenue growth (%)	9.2%	-8.2%	-6.2%	14.6%	14.1%
Operating profit	76	150	111	141	119
Operating profit growth (%)	-49.0%	34.9%	-21.1%	18.2%	25.3%
Net profit	77	106	81	93	90
Net profit growth (%)	-27.7%	30.8%	-12.3%	2.9%	18.4%
Balance sheet as at end March*	2022	2021	2020	2019	2018
Cash & cash equivalents	243	158	73	30	52
Total trade receivables – net	498	477	573	660	479
Inventory	731	802	747	738	662
Total interest bearing borrowings		-	173	222	139
Total trade payables	648	753	694	708	616
Shareholders' equity	771	722	644	590	572
Debt to equity ratio (times)	0.0	0.0	0.3	0.4	0.2

Notes:

1. *Income statement for 12 months period ended 31 March 2022

2. as per Ind AS and past year figures regrouped wherever necessary to make it comparable with the current period

REGULAR DIVIDEND FLOW



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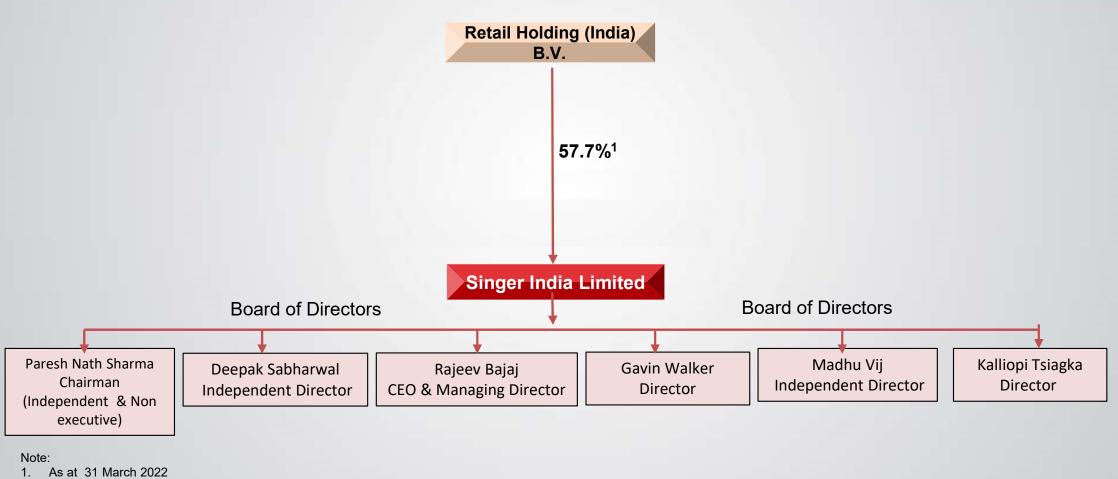
Notes:

1. Based on the 12 months ended March share price or net profit and the dividend of the following year

2. Includes cash dividends only and dividend per share of past years computed on face value of Rs. 2 per share.

APPENDIX -1 STRUCTURE





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THANK YOU